2026
LAAM Meeting

Presented by EGA NYC / MKD ATC
March 27th, 2026

Highlights of the Year

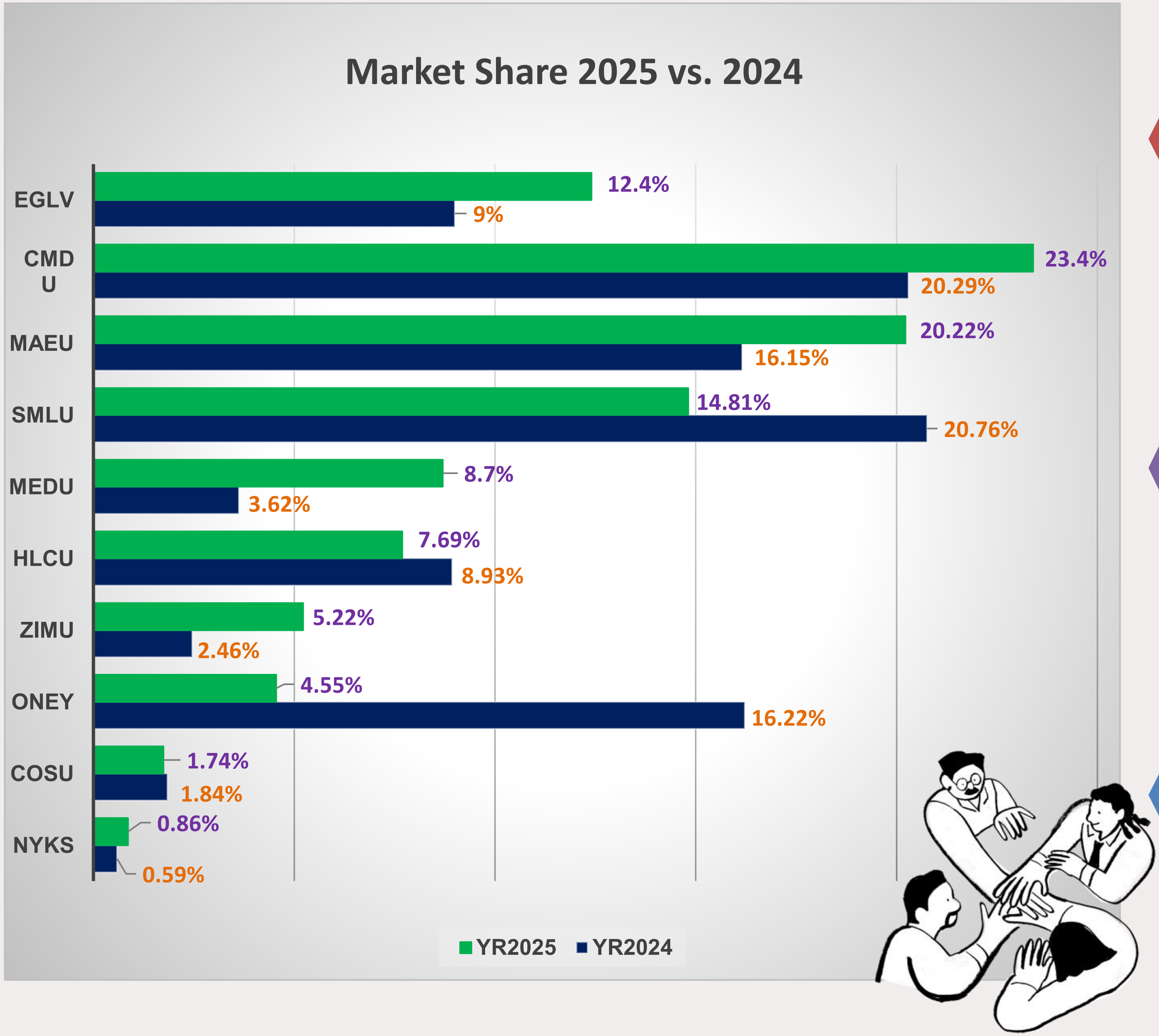
USEC/CARI lifting improved by 16% YOY
USSVN/USNYC market share increase to 10%
Reefer lifting increased

CARI/USEC lifting improved by 121% YOY
Space has been more flexible on NUE/E

CC trade lifting remain flat while reefer lifting increased
Less Hot Connection List request during YR 2025

Feeder network schedule improved
Disruption in YR 2025:
4 weeks CAC slide
First Q2 unstable CAN & DORHN frequent skipping in Dec. 2025

Market Share – 609 Trade

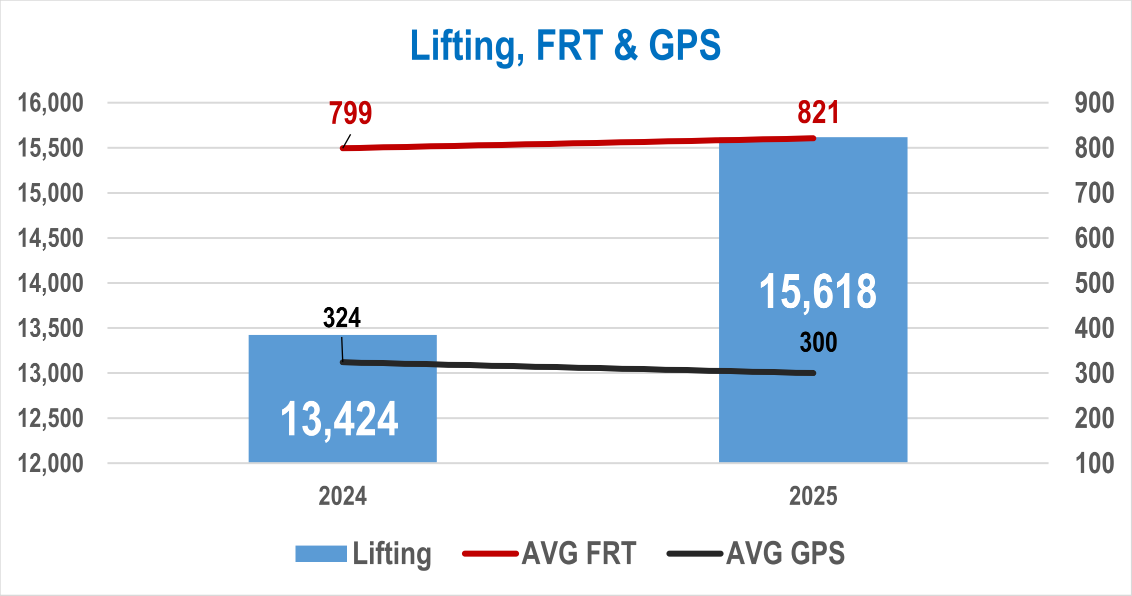


Total Volume – 144,018 teus (YR2025)
- 183,714 teus (YR2024)

Evergreen Ranking – 4th Place (YR2025)
VS.
5TH Place (YR2024)

NYC – 11% (2025) vs. 8% (2024)
CHS – 9% (2025) vs. 7% (2024)
SVN – 15% (2025) vs. 9% (2024)
BOS – 56% (2025) vs. 72% (2024)

Performance – USEC/CARI (609) Trade



Improvement driven by service stability

Avg. FRT : $799 (2024) VS. $821 (2025)

Avg. GPS : $324 (2024) VS. $300 (2025)

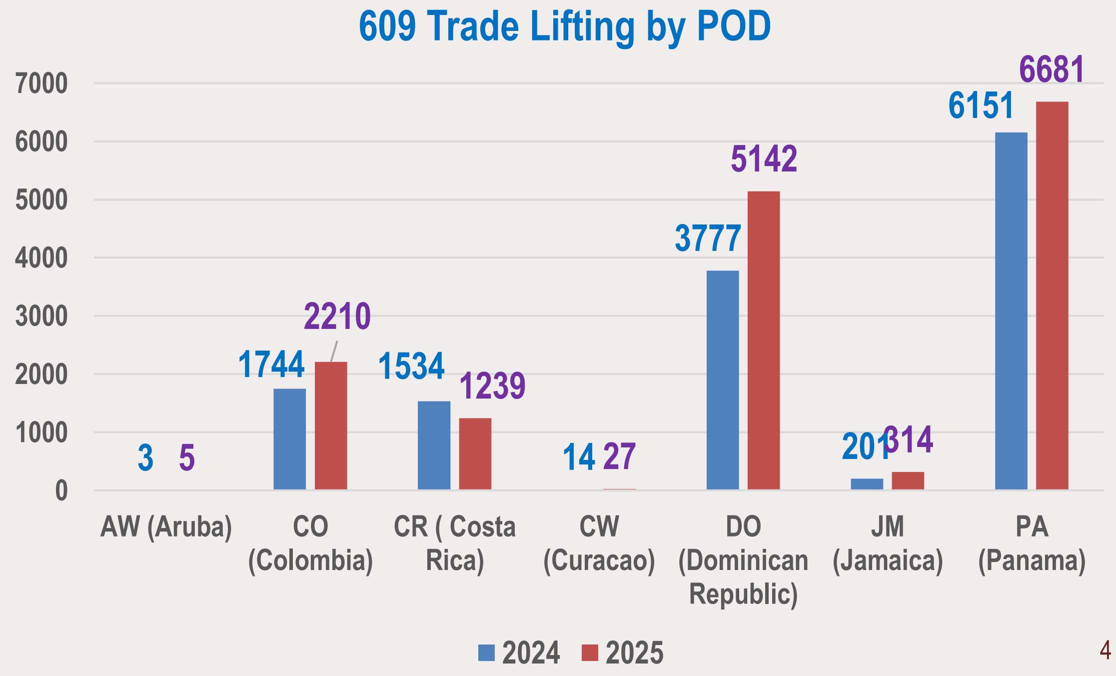
Cost increase at DOCAU in early 2025

CAN – Schedule Stabilized since Q2, 2025

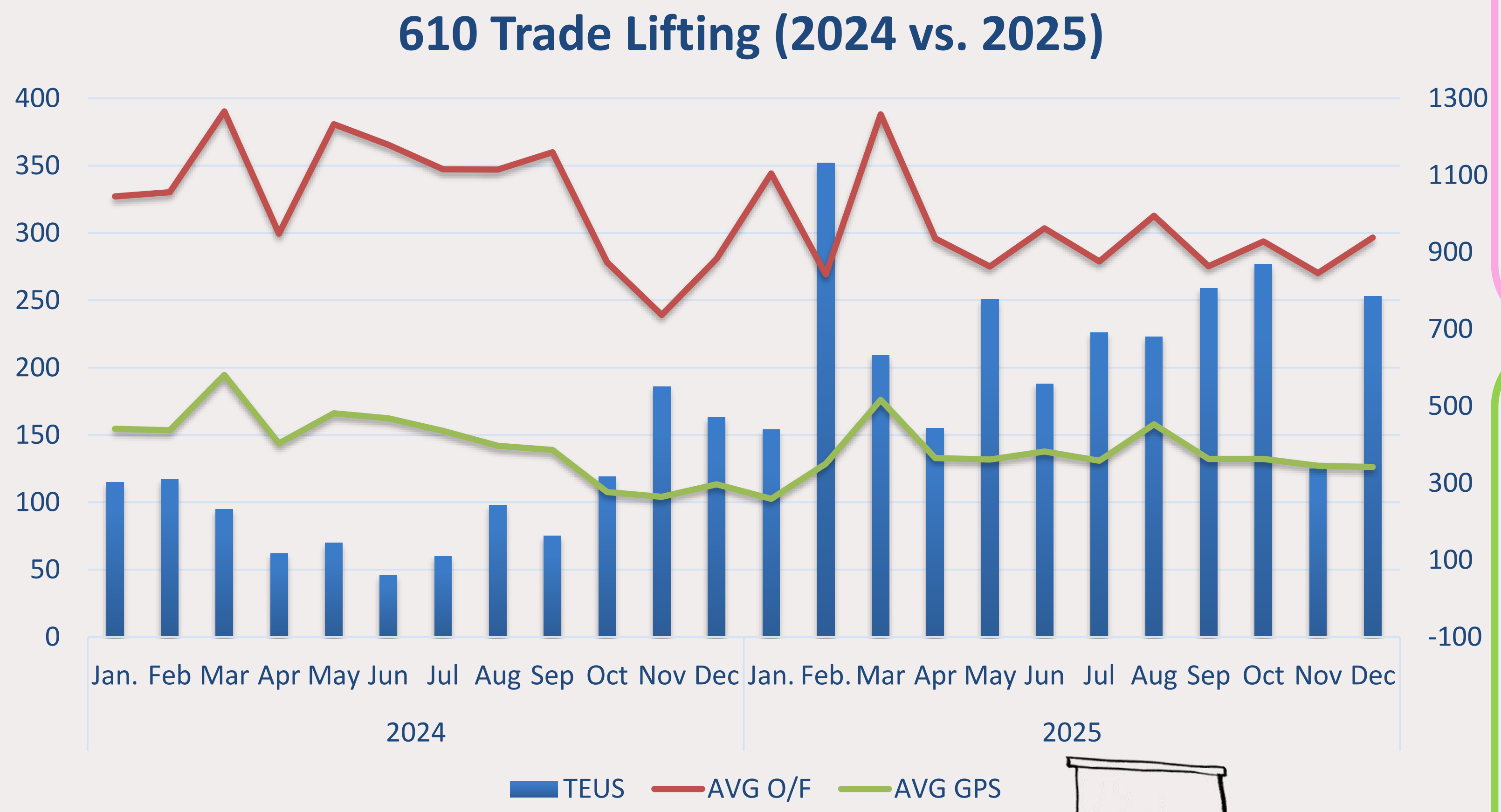
CAC – 4 weeks of blank sailings

CAW – Volume Control

Hot Connection List
Once a week
Twice a week



Performance – CARI/USEC (610) Trade



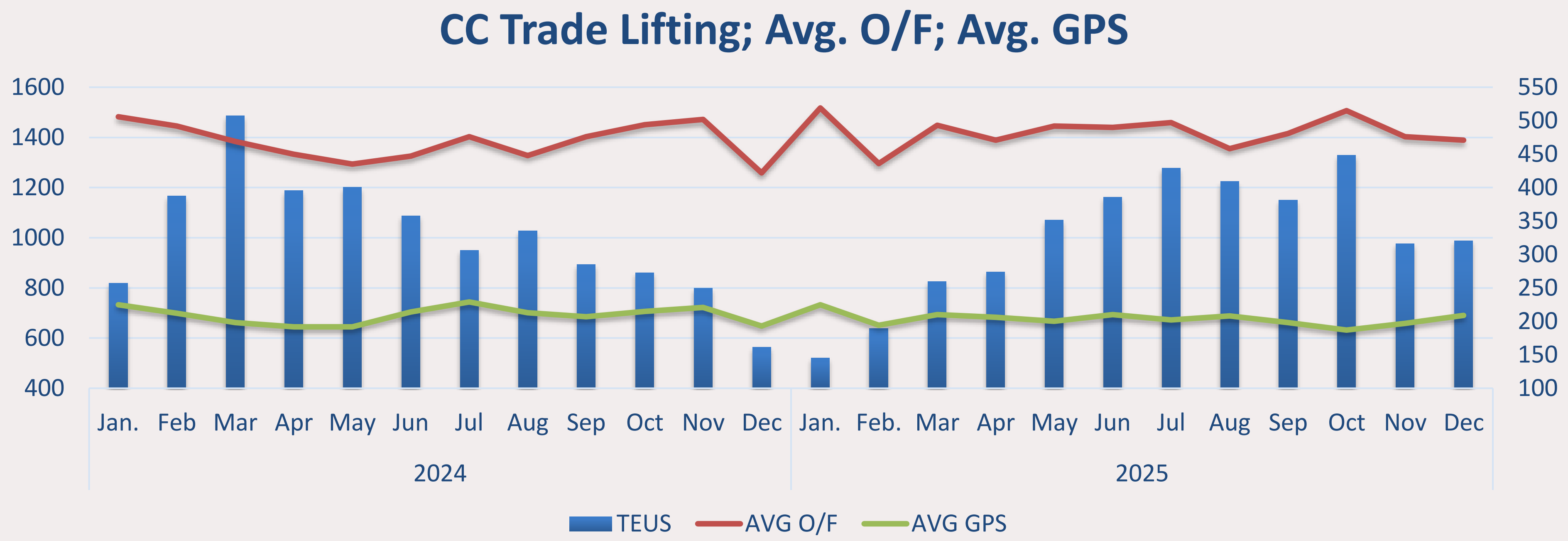
	2024		2025
Lifting	1,206 teus	vs.	2,672 teus
Avg. FRT	$ 1,005	vs.	$ 938
Avg. GPS	$ 383	vs.	$ 371

Top Commodity – FAK
Sanitary goods
Foodstuffs

Top Origin – COBQL (1,949)
COCTG (222)
CRMOB (195)

Top Destination – USSVN (1,141)
USCHS (533)
USNYC (491)

Performance - CC Trade



Lifting
2024: 12,044 TEUS
2025: 12,029 TEUS
(L/F 99%)

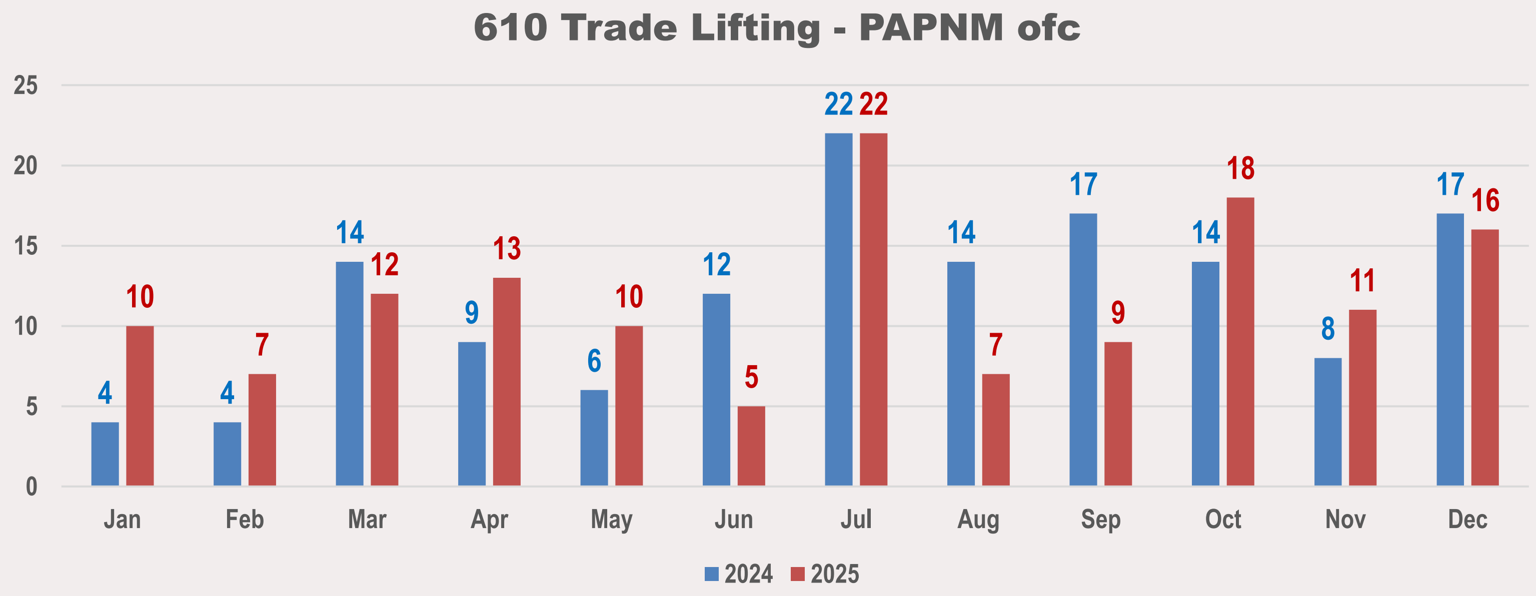
Avg. FRT
2024: $468
2025: $484

Avg. GPS
2024: $208
2025: $203

47 CAN SVC
48 CAC SVC
28 CAJ SVC
43 CAW SVC

Panama Performance

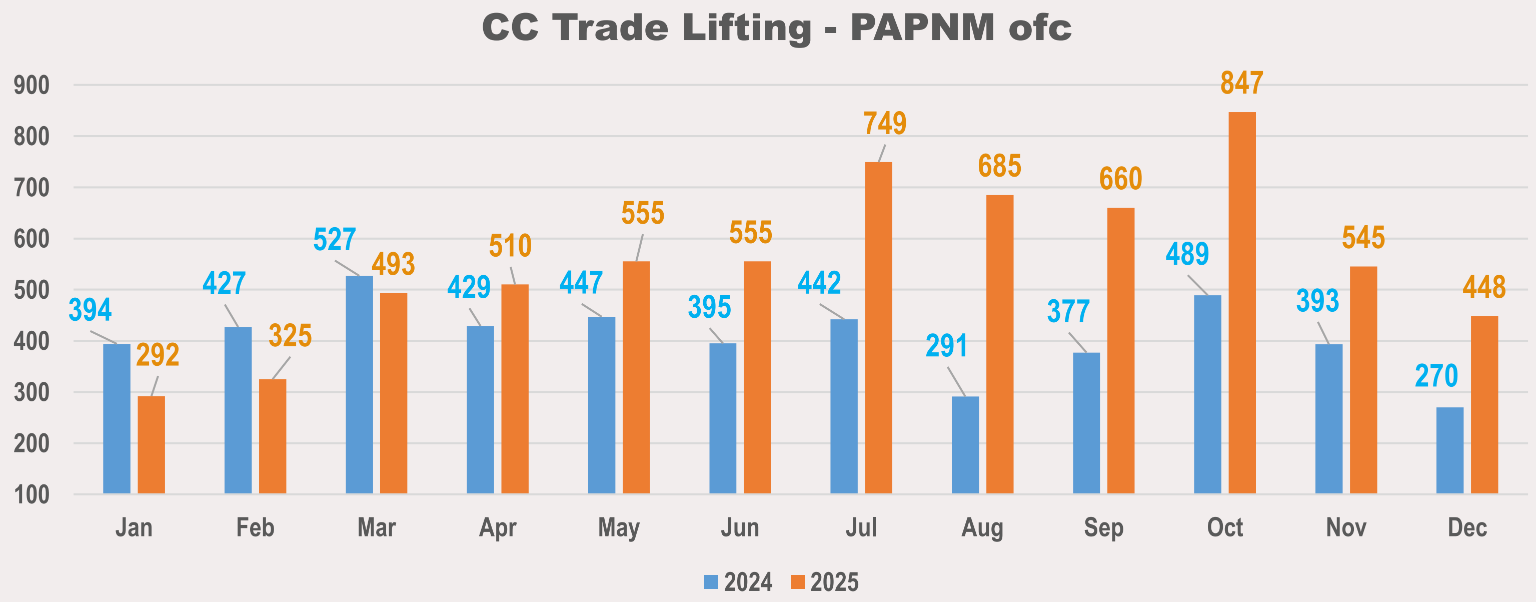
CARI/NB (610 Trade) KPI: 6 teus/wk
CC Trade KPI: 85 teus/wk



Avg. 3 teus/week at 56%

Continue to look for minimal reefer support

Shortest transit time into USEC, continue to look for more potential



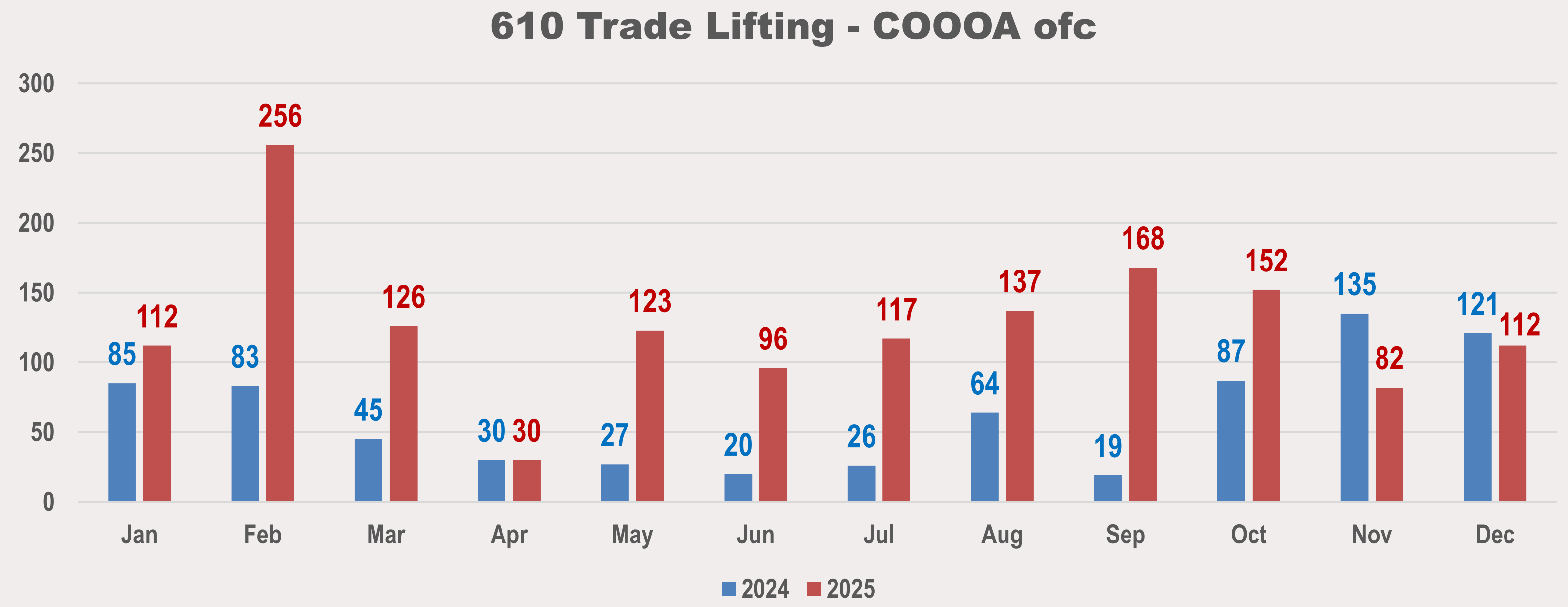
Avg. 139 teus/week at 170%

Reefer lifting 174 x 4rh (172% growth)

Help to explore some more into DO, JM

Colombia Performance

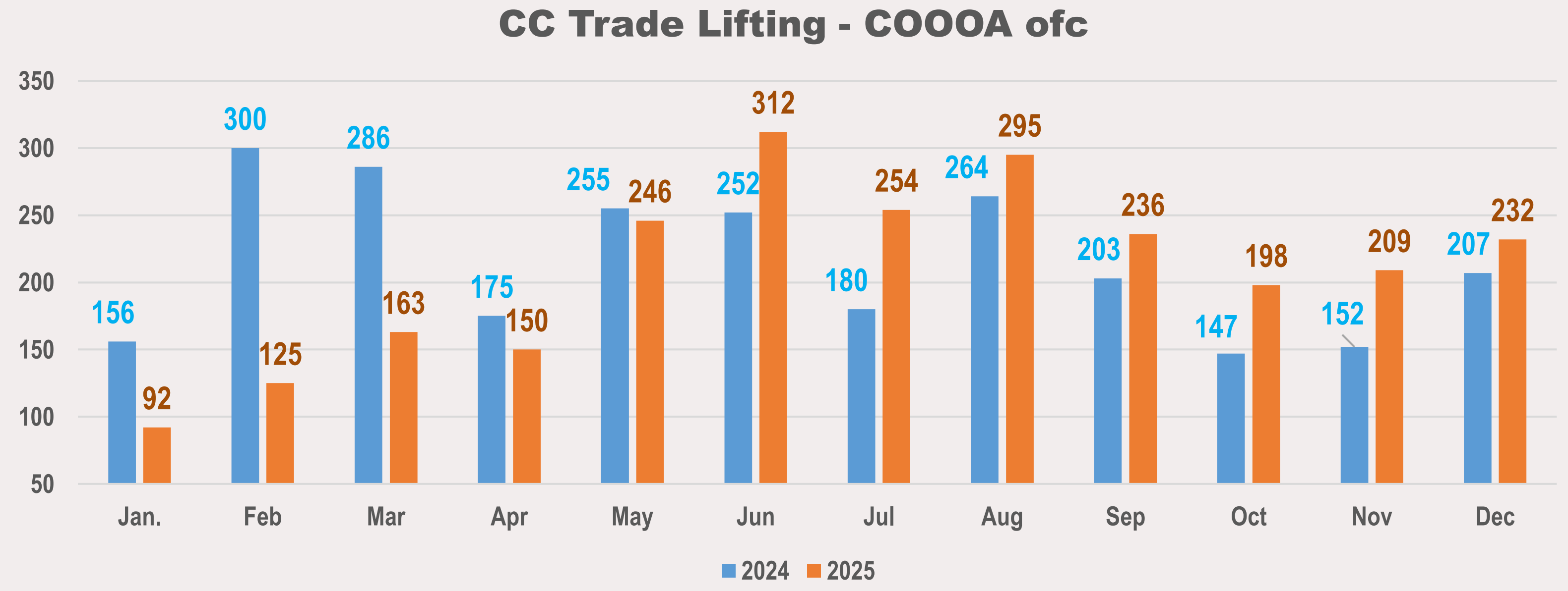
CARI/NB (610 Trade) KPI: 20 teus/wk
CC Trade KPI: 70 teus/wk



Avg. 37 teus/week at 184%

Avg. 3 teus/week at 56%

Avg. 3 teus/week at 56%



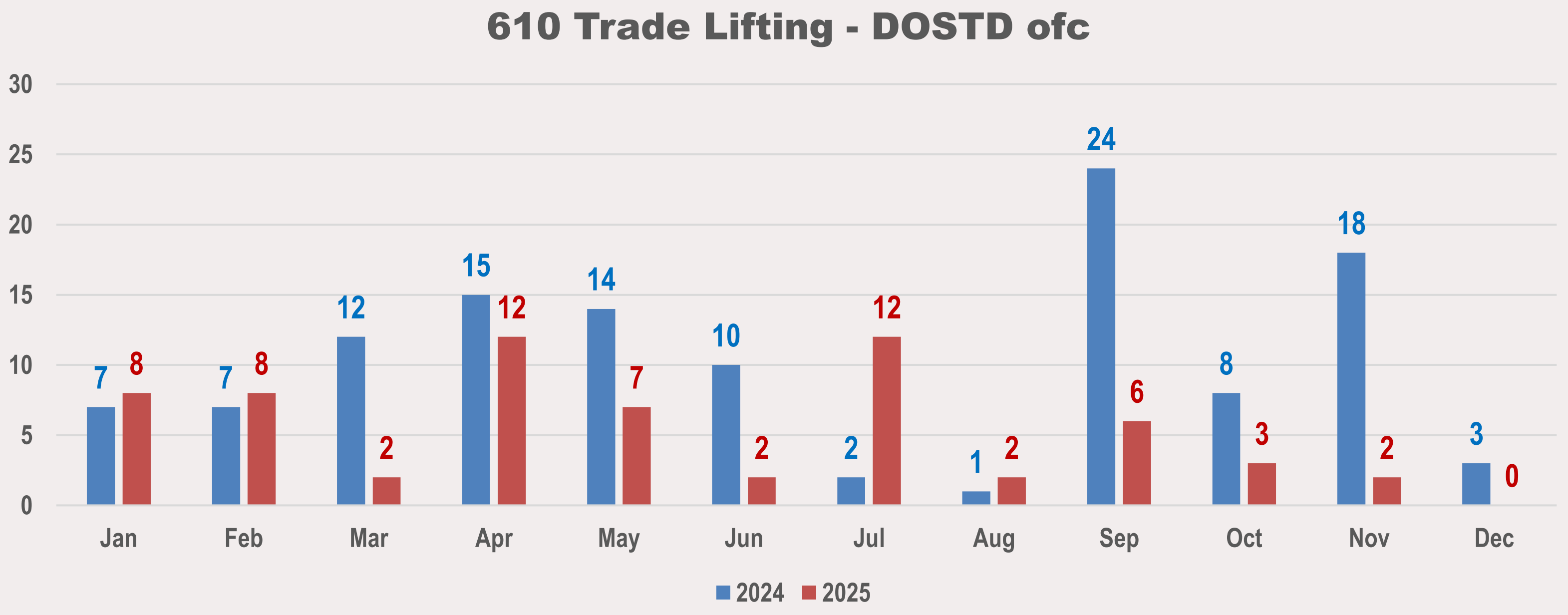
Avg. 52 teus/week at 75%

Aggressive regional competition on backhaul svc- Including inland depot pick up

CAC svc reliance limitation

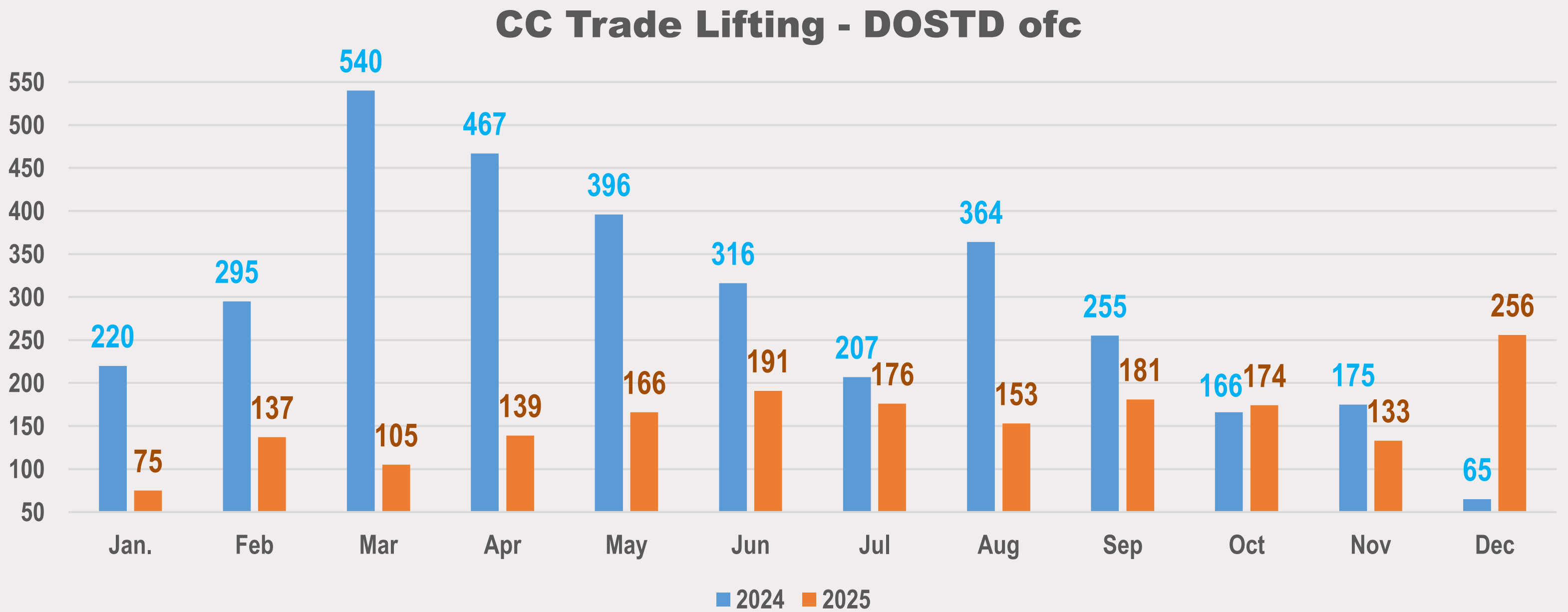
Dominic Republic Performance

CARI/NB (610 Trade) KPI: 6 teus/wk
CC Trade KPI: 69 teus/wk



Avg. 2 teus/week at 26%

Limitations on door move at US DLY



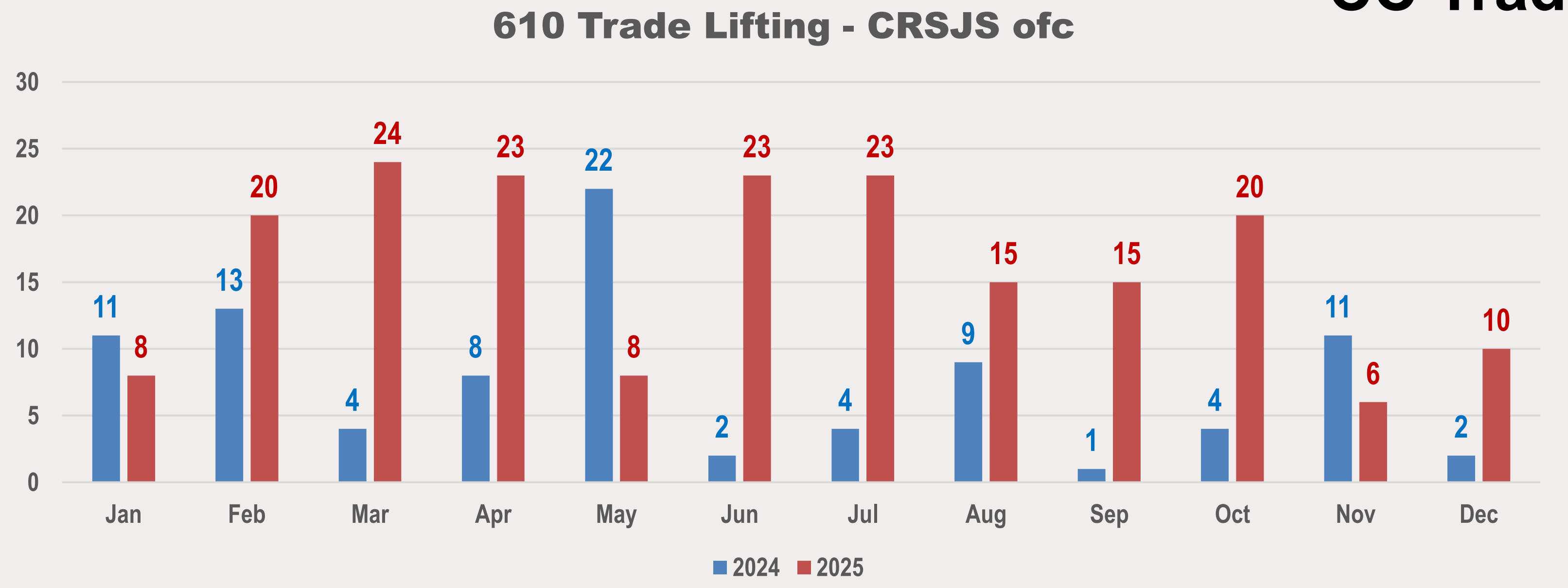
Avg. 40 teus/week at 58%

CAN instability before Q2 2025

DORHN skipping in late Dec. 2025 due to not enough cargo

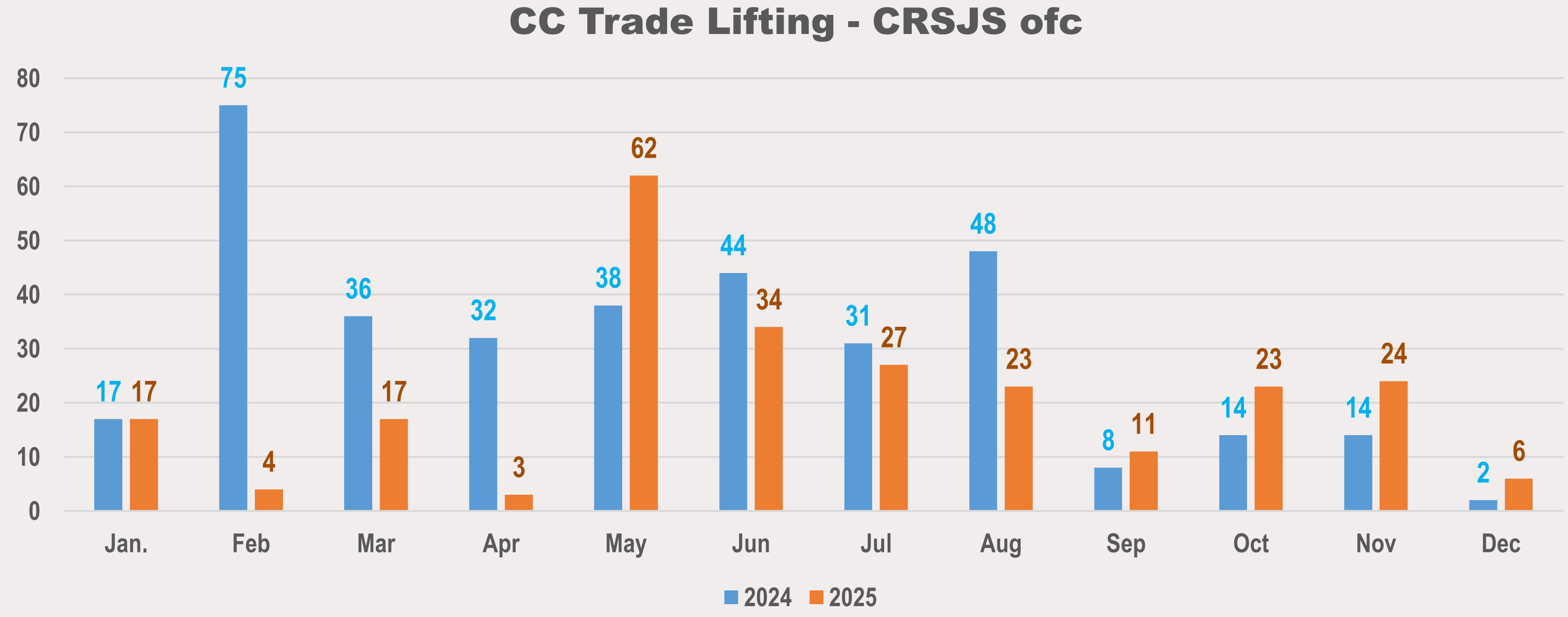
Costa Rica Performance

CARI/NB (610 Trade) KPI: 6 teus/wk
CC Trade KPI: 24 teus/wk



Avg. 5 teus/week at 79%

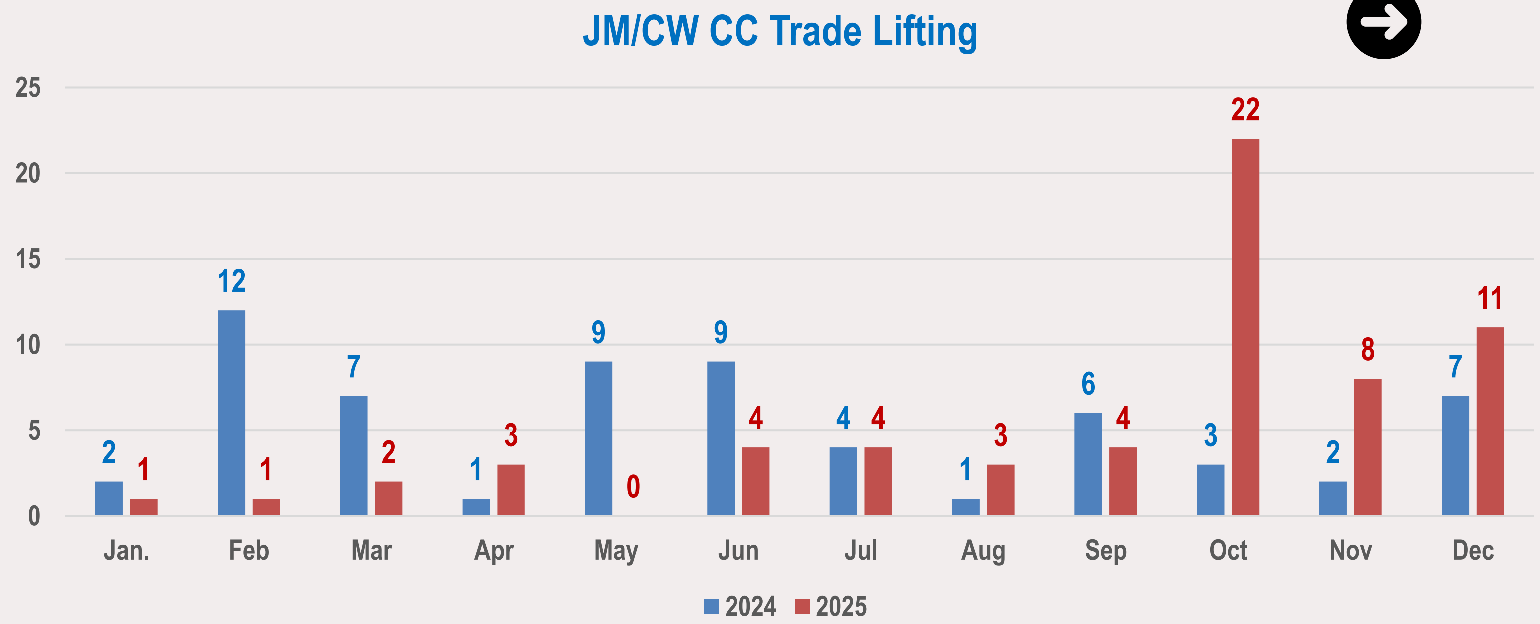
Competition on Transit Time



Avg. 6 teus/week at 24%

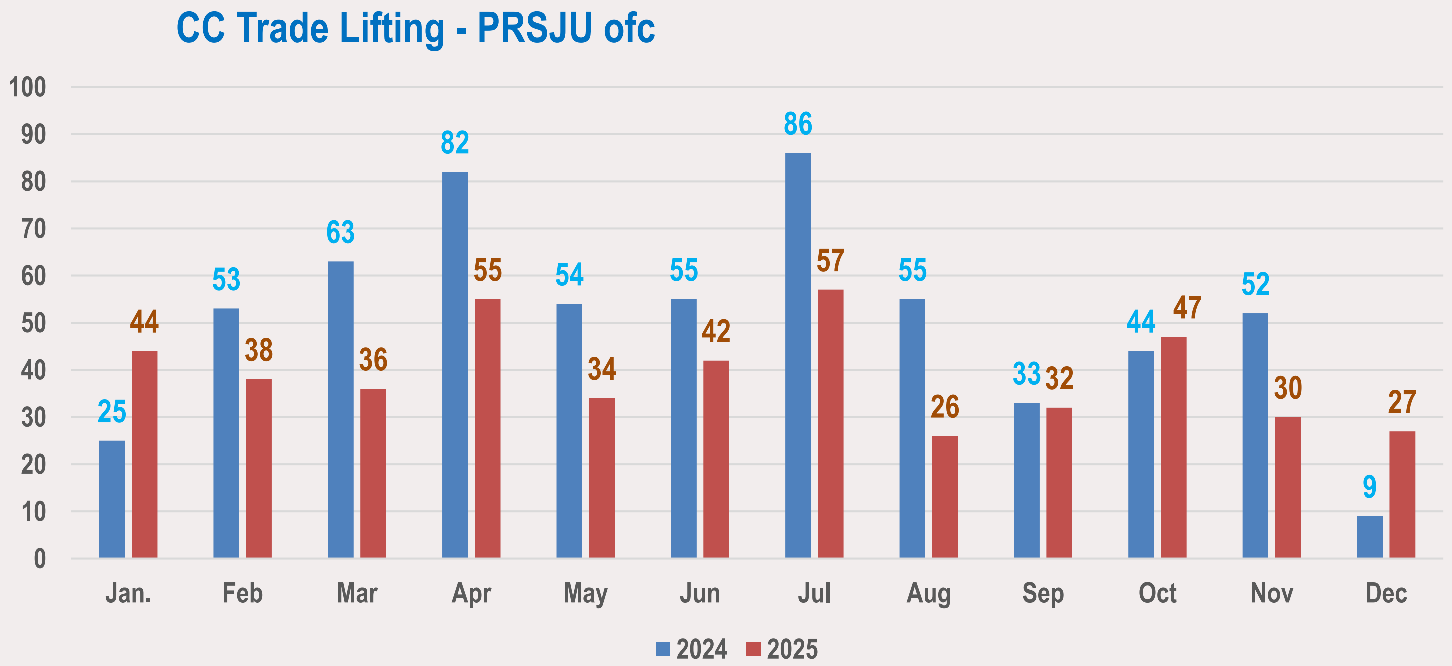
Service Limitation

JM/CW/PR/AW Performance



Avg. 1.6 teus/week at 80%

1 vessel – schedule delay; most cargo needs t/s



Avg. 10 teus/week at 66%

CAN lost COCTG after Q2 2025

Outlook and Concerns

USEC/CARI Day 9 vs. Day 10

Day 10 NUE/W: USSVN/USNYC/USBOS/**USBAL**

- **Longer Transit time from USNYC, could be a challenge**
- **Step back into USBAL market since 2022.**
- **Hot Connection List – closely monitor twice a week to get minimal feeder space**

CARI/USEC Trade Day 10

NUE/E: PACCT - USSVN/USNYC/USBOS/USBAL

AUE/E: PACCT – USSVN/USCHS/USNYC/USNFK

- **More flexibility for USBAL cargo on NUE**
- **Not losing USCHS import market**

CC Trade

- Space limitation / Routing restriction on CAW for CO/CR

- Less prolonged idle in 2025, hope continue to carry on

- Potential market needs t/s (CO/CW, CO/DO2, CO/PR, CR/DO2, CR/PR, PR/CO)

Our Strategy for 2026

USEC/CARI

- Continue to focus on PACCT, DO2 opportunity
- Continue to monitor hot box list to smooth t/s cargo arrangement
- Continue to enlarge A/C bases
- Reefer Opportunity & IoT Usage Promotion

CARI/USEC

- Maximize NUE/E space utilization to protect minimal space on AUE/E
- Look for minimal reefer support
- Can promote IPI where we need more EQC for U.S. Export
  (e.g. USLVE, USMFS, USMNA, USCLE)

CARI/CARI (CC)

- Continue to focus on direct call opportunities
- Setup VIP t/s List to protect minor office lifting
- Expand reefer A/C & look for IoT usage

Thank You

Thank you for reviewing our 2025 journey.